# South Australian Country Fire Service

Financial report for the year ended 30 June 2021

## INDEPENDENT AUDITOR'S REPORT



#### **Government of South Australia**

Auditor-General's Department

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#### To the Chief Officer South Australian Country Fire Service

#### Opinion

I have audited the financial report of the South Australian Country Fire Service for the financial year ended 30 June 2021.

In my opinion, the accompanying financial report gives a true and fair view of the financial position of the South Australian Country Fire Service as at 30 June 2021, its financial performance and its cash flows for the year then ended in accordance with relevant Treasurer's Instructions issued under the provisions of the *Public Finance and Audit Act 1987* and Australian Accounting Standards.

The financial report comprises:

- a Statement of Comprehensive Income for the year ended 30 June 2021
- a Statement of Financial Position as at 30 June 2021
- a Statement of Changes in Equity for the year ended 30 June 2021
- a Statement of Cash Flows for the year ended 30 June 2021
- notes, comprising significant accounting policies and other explanatory information
- a Certificate from the Chief Officer and the Business Manager.

#### **Basis for opinion**

I conducted the audit in accordance with the *Public Finance and Audit Act 1987* and Australian Auditing Standards. My responsibilities under those standards are further described in the 'Auditor's responsibilities for the audit of the financial report' section of my report. I am independent of the South Australian Country Fire Service. The *Public Finance and Audit Act 1987* establishes the independence of the Auditor-General. In conducting the audit, the relevant ethical requirements of APES 110 Code of Ethics for Professional Accountants (including Independence Standards) have been met.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

### **Responsibilities of the Chief Officer for the financial report**

The Chief Officer is responsible for the preparation of the financial report that gives a true and fair view in accordance with relevant Treasurer's Instructions issued under the provisions of the *Public Finance and Audit Act 1987* and the Australian Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Chief Officer is responsible for assessing the entity's ability to continue as a going concern, taking into account any policy or funding decisions the government has made which affect the continued existence of the entity. The Chief Officer is also responsible for disclosing, as applicable, matters related to going concern and using the going concern basis of accounting, unless the assessment indicates that it is not appropriate.

### Auditor's responsibilities for the audit of the financial report

As required by section 31(1)(b) of the *Public Finance and Audit Act 1987* and section 100(2) of the *Fire and Emergency Services Act 2005*, I have audited the financial report of the South Australian Country Fire Service for the financial year ended 30 June 2021.

My objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with Australian Auditing Standards, I exercise professional judgement and maintain professional scepticism throughout the audit. I also:

- identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the South Australian Country Fire Service's internal control
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Chief Officer

- conclude on the appropriateness of the Chief Officer's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the entity's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify the opinion. My conclusion is based on the audit evidence obtained up to the date of the auditor's report. However, future events or conditions may cause an entity to cease to continue as a going concern
- evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

My report refers only to the financial report described above and does not provide assurance over the integrity of electronic publication by the entity on any website nor does it provide an opinion on other information which may have been hyperlinked to/from the report.

I communicate with the Chief Officer about, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during the audit.

Andrew Richardson Auditor-General 24 September 2021

# South Australian Country Fire Service

# **Financial Statements**

For the year ended 30 June 2021

#### South Australian Country Fire Service Certification of the Financial Statements

We certify that the:

- financial statements for the South Australian Country Fire Service:
  - are in accordance with the accounts and records of the South Australian Country Fire Service;
  - comply with relevant Treasurer's Instructions;
  - comply with relevant accounting standards; and
  - present a true and fair view of the financial position of the South Australian Country Fire Service at the end of the financial year and the results of its operations and cash flows for the financial year.
- internal controls employed by the South Australian Country Fire Service for the financial year over its financial reporting and its preparation of the financial statements have been effective.

Mark Jones, QFSM Chief Officer South Australian Country Fire Service **17** September 2021

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Business Manager South Australian Country Fire Service 7 September 2021

# South Australian Country Fire Service Statement of Comprehensive Income

for the year ended 30 June 2021

|   | Note | 2021<br>\$'000 | 2020<br>\$'000 |
|---|------|----------------|----------------|
| Income  |      |                |                |
| Contributions from the Community Emergency Services Fund      | 2.1  | 88 174         | 113 145        |
| Grants and contributions                                      | 2.2  | 2 545          | 5 069          |
| SA Government grants, subsidies and transfers                 | 2.3  | 1 588          | 2 638          |
| Fees and charges  | 2.4  | 1 038          | 2 697          |
| Interest  |      | 9              | 48             |
| Other income  | 2.5  | 838            | 2 242          |
| Total income  |      | 94 192         | 125 839        |
| Expenses  |      |                |                |
| Supplies and services   | 4.1  | 58 752         | 72 753         |
| Employee benefits   | 3.3  | 18 755         | 15 361         |
| Depreciation and amortisation                                 | 4.2  | 14 697         | 13 602         |
| Grants and subsidies  |      | 657            | 986            |
| Borrowing costs   |      | 154            | 62             |
| Net gain/(loss) from disposal of property plant and equipment | 4.3  | 325            | 4              |
| Other expenses  | 4.4  | 310            | -              |
| Total expenses  |      | 93 650         | 102 768        |
| Net result  |      | 542            | 23 071         |
| Other comprehensive income                                    |      |                |                |
| Items that will not be reclassified to net result             |      |                |                |
| Changes to asset revaluation surplus                          |      | -              | 18 316         |
| Total other comprehensive income                              | _    | -              | 18 316         |
| Total comprehensive result                                    |      | 542            | 41 387         |

The accompanying notes form part of these financial statements. The net result and total comprehensive result are attributable to the SA Government as owner.

# South Australian Country Fire Service Statement of Financial Position

as at 30 June 2021

|  | Note | 2021<br>\$'000 | 2020<br>\$'000 |
|--|------|----------------|----------------|
| Current assets                                 |      |                |                |
| Cash and cash equivalents                      | 6.1  | 26 932         | 26 080         |
| Receivables                                    | 6.2  | 4 232          | 8 137          |
| Other financial assets                         | 6.3  | 1 850          | 2 055          |
| Non-current assets classified as held for sale | 6.4  | 500            | 742            |
| Total current assets                           |      | 33 514         | 37 014         |
|  |      |                |                |
| Non-current assets                             |      |                |                |
| Property, plant and equipment                  | 5.1  | 222 022        | 207 886        |
| Intangible assets                              | 5.4  | 84             | 169            |
| Total non-current assets                       |      | 222 106        | 208 055        |
|  |      |                |                |
| Total assets                                   |      | 255 620        | 245 069        |
|  |      |                |                |
| Current liabilities                            |      |                |                |
| Payables                                       | 7.1  | 11 064         | 5 408          |
| Financial liabilities                          | 7.2  | 1 597          | 1 199          |
| Employee benefits                              | 3.4  | 3 257          | 3 024          |
| Provisions                                     | 7.3  | 1 309          | 1 984          |
| Total current liabilities                      |      | 17 227         | 11 615         |
|  |      |                |                |
| Non-current liabilities                        |      |                |                |
| Payables                                       | 7.1  | 381            | 370            |
| Financial liabilities                          | 7.2  | 9 511          | 2 118          |
| Employee benefits                              | 3.4  | 3 951          | 3 893          |
| Provisions                                     | 7.3  | 10 342         | 13 407         |
| Total non-current liabilities                  |      | 24 185         | 19 788         |
|  |      |                |                |
| Total liabilities                              |      | 41 412         | 31 403         |
|  |      |                |                |
| Net assets                                     |      | 214 208        | 213 666        |
|  |      |                |                |
| Equity   |      |                |                |
| Asset revaluation surplus                      | 8.1  | 64 019         | 64 019         |
| Retained earnings                              | 8.1  | 150 189        | 149 647        |
| Total equity                                   |      | 214 208        | 213 666        |
|  |      |                |                |

The accompanying notes form part of these financial statements. The total equity is attributable to the SA Government as owner.

# South Australian Country Fire Service Statement of Changes in Equity for the year ended 30 June 2021

|  |      | Asset<br>revaluation<br>surplus | Retained<br>earnings | Total<br>equity |
|--|------|---------------------------------|----------------------|-----------------|
|  | Note | \$'000                          | \$'000               | \$'000          |
| Balance at 1 July 2019                                 |      | 45 703                          | 126 576              | 172 279         |
| Net result for 2019-20                                 |      | -                               | 23 071               | 23 071          |
| Gain on revaluation of land and buildings during 2019- |      |                                 |                      |                 |
| 20   |      | 7 001                           | -                    | 7 001           |
| Gain on revaluation of vehicles during 2019-20         |      | 9 226                           | -                    | 9 226           |
| Gain on revaluation of plant and equipment during      |      |                                 |                      |                 |
| 2019-20  |      | 2 089                           | -                    | 2 089           |
| Total comprehensive result for 2019-20                 |      | 18 316                          | 23 071               | 41 387          |
| Balance at 30 June 2020                                |      | 64 019                          | 149 647              | 213 666         |
| Net result for 2020-21                                 |      | -                               | 542                  | 542             |
| Total comprehensive result for 2020-21                 |      | -                               | 542                  | 542             |
| Balance at 30 June 2021                                | 8.1  | 64 019                          | 150 189              | 214 208         |

The accompanying notes form part of these financial statements. All changes in equity is attributable to the SA Government as owner.

# South Australian Country Fire Service Statement of Cash Flows

for the year ended 30 June 2021

|  |      | 2021     | 2020      |
|--|------|----------|-----------|
| Cash flows from operating activities                     | Note | \$'000   | \$'000    |
| Cash inflows   |      |          |           |
| Contributions from the Community Emergency Services Fund |      | 88 174   | 113 145   |
| SA Government grants, subsidies and transfers            |      | 6 419    | 2 587     |
| Fees and charges   |      | 1 038    | 4 269     |
| Receipts from grants and contributions                   |      | 2 545    | 34        |
| Interest received  |      | 9        | 48        |
| GST recovered from the Australian Taxation Office        |      | 6 954    | 8 913     |
| Receipts for paid Parental Leave Scheme                  |      | 11       | 38        |
| Other receipts   | _    | 1 474    | 2 178     |
| Cash generated from operations                           | -    | 106 624  | 131 212   |
| Cash outflows  |      |          |           |
| Employee benefits payments                               |      | (23 270) | (21 283)  |
| Supplies and services payments                           |      | (66 727) | (85 663)  |
| Grants and subsidies payments                            |      | (657)    | (756)     |
| Payments for paid Parental Leave Scheme                  |      | -        | (38)      |
| Interest paid  | -    | (154)    | (62)      |
| Cash used in operations                                  | _    | (90 808) | (107 802) |
| Net cash provided by operating activities                | 8.2  | 15 816   | 23 410    |
| Cash flows from investing activities                     |      |          |           |
| Cash inflows   |      |          |           |
| Proceeds from the sale of property, plant and equipment  |      | 741      | 501       |
| Proceeds from the sale of investments                    | _    | 205      | 123       |
| Cash generated from investing activities                 | -    | 946      | 624       |
| Cash outflows  |      |          |           |
| Purchase of property, plant and equipment                |      | (14 484) | (18 501)  |
| Payments for disposal of property                        | _    | (52)     | (5)       |
| Cash used in investing activities                        | _    | (14 536) | (18 506)  |
| Net cash used in investing activities                    |      | (13 590) | (17 882)  |
| Cash flows from financing activities<br>Cash outflows    |      |          |           |
| Repayment of principal portion of lease liabilities      |      | (1 374)  | (1 259)   |
| Cash used by financing activities                        |      | (1 374)  | (1 259)   |
| Net cash provided by financing activities                |      | (1 374)  | (1 259)   |
| Net increase in cash and cash equivalents                |      | 852      | 4 269     |
| Cash and cash equivalents at the beginning of the period | _    | 26 080   | 21 811    |
| Cash and cash equivalents at the end of the period       | 6.1  | 26 932   | 26 080    |
|  | _    |          |           |

The above statement should be read in conjunction with the accompanying notes.

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| 6.1.  | Cash and cash equivalents                                 | 23  |
| 6.2.  | Receivables   | 23  |
| 6.3.  | Other financial assets                                    | 24  |
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#### 1. About the South Australian Country Fire Service

Under the Fire and Emergency Services Act 2005 (the Act), the South Australian Country Fire Service (CFS) is a not for profit body corporate, an agency of the Crown and part of the consolidated emergency services sector.

The financial statements include all the controlled activities of CFS.

#### 1.1. Basis of preparation

The financial statements are general purpose financial statements prepared in compliance with:

- section 23 of the Public Finance and Audit Act 1987;
- Treasurer's Instructions and Accounting Policy Statements issued by the Treasurer under the Public Finance and Audit Act 1987; and
- relevant Accounting Standards.

The financial statements are prepared based on a 12-month reporting period and presented in Australian currency. The historical cost convention is used unless a different measurement basis is specifically disclosed in the note associated with the item measured.

Assets and liabilities that are to be sold, consumed or realised as part of the normal operating cycle have been classified as current assets or current liabilities. All other assets and liabilities are classified as non-current. CFS is not subject to Income Tax. CFS is liable for Payroll Tax, Fringe Benefits Tax (FBT) and Goods and Services Tax (GST).

Income, expenses and assets are recognised net of the amount of GST except:

- when the GST incurred on a purchase of goods or services is not recoverable from the Australian Taxation Office, in
  which case the GST is recognised as part of the cost of acquisition of the asset or as part of the expense item
  applicable; and
- receivables and payables, which are stated with the amount of GST included.

Significant accouting policies are set out thoughout these notes.

#### 1.2. Objectives and programs

#### Objectives

The CFS is a volunteer based, not-for-profit body corporate established under the Act and is responsible under the Act for the following functions:

- to provide frontline services with the aim of preventing the outbreak of fires, reducing the impact of fires and preparing communities through comprehensive community engagement programs
- to provide efficient and responsive frontline services for the purpose of fighting fires, dealing with other emergencies or undertaking any rescue
- · to protect life, property and environmental assets from fire and other emergencies
- · to develop and maintain plans to cope with the effects of fires and other emergencies
- · to provide services or support to assist with recovery in the event of a fire or other emergency

Funding of CFS is primarily derived from the Community Emergency Services Fund (the Fund), in accordance with the *Emergency Services Funding Act 1998*.

Funds generated by Groups and Brigades through fundraising activities are held locally for expenditure on CFS activities in the local community. These funds are recognised in CFS's financial statements.

#### Programs

In achieving its objectives, CFS provides services within two areas of activity: frontline service delivery and frontline service delivery support. These services are classified under one program titled 'Country Fire Service'. These services are predominantly delivered by volunteers.

#### 1.3. Impact of COVID-19 pandemic on the CFS

The COVID-19 pandemic has impacted on the operations of the agency and the impacts are included under the relevant disclosure notes. The key impacts in 2020-21 were:

- Additional expenditure of \$47 000 to keep CFS personnel and volunteers safe while maintaining service delivery to the community.
- Additional expenditure of \$103 000 to support the South Australian response to the COVID-19 pandemic through deployment of CFS personnel to the SA Health Emergency Management Team.
- Reduced capital expenditure and delays in the delivery of capital and ICT programs due to supplier business
  restrictions and demand.

The Emergency Services Sector has considered the possible impact of the COVID-19 pandemic on property, plant and equipment valuations and has concluded that there is no observable evidence of what that impact would be at this stage.

#### 1.4. Budget performance

The budget performance table compares CFS's outcomes against budget information presented to Parliament (2020-21 Budget Paper 4). The budget amounts have not been adjusted to reflect revised budgets or administrative restructures. The budget process is not subject to audit.

|   | Note | Original<br>budget | Actual | Variance |
|---|------|--------------------|--------|----------|
|   |      | 2021               | 2021   |          |
| Statement of Comprehensive Income                   |      | \$'000             | \$'000 | \$'000   |
| Income  |      |                    |        |          |
| Contribution from the Community Emergency Services  |      |                    |        |          |
| Fund  |      | 88 788             | 88 174 | (614)    |
| Fees and charges                                    |      | 1 527              | 1 038  | (489)    |
| Grants and contributions                            |      | 1 974              | 2 545  | 571      |
| Interest  |      | 167                | 9      | (158)    |
| SA Government grants, subsidies and transfers       |      | 3 600              | 1 588  | (2 012)  |
| Other income  |      | 882                | 838    | (44)     |
| Total Income  |      | 96 938             | 94 192 | (2 746)  |
|   |      |                    |        |          |
| Expenses  |      |                    |        |          |
| Supplies and services                               | (a)  | 52 757             | 58 752 | 5 995    |
| Employee benefits                                   |      | 22 214             | 18 755 | (3 459)  |
| Depreciation and amortisation                       |      | 12 083             | 14 697 | 2 614    |
| Grants and subsidies                                |      | 674                | 657    | (17)     |
| Borrowing costs                                     |      | 195                | 154    | (41)     |
| Net loss from the disposal of non-current and other |      |                    |        |          |
| assets  |      | 19                 | 325    | 306      |
| Other expenses                                      | _    | 596                | 310    | (286)    |
| Total Expenses                                      |      | 88 538             | 93 650 | 5 112    |
|   |      |                    |        |          |
| Net result  | -    | 8 400              | 542    | (7 858)  |
| Total comprehensive result                          | -    | 8 400              | 542    | (7 858)  |

#### 1.4. Budget performance (continued)

Explanations are provided for variances where the variance exceeds the greater of 10% of the original budgeted amount and 5% of original budgeted total expenses.

(a) Actual supplies and services were higher than the original budget predominantly due to extraordinary bushfire costs.

|                               | Note | Original<br>budget | Actual | Variance |
|-------------------------------|------|--------------------|--------|----------|
|                               |      | 2021               | 2021   |          |
|                               | -    | \$'000             | \$'000 | \$'000   |
| Investing expenditure summary |      |                    |        |          |
| Total Annual Programs         |      | 20 162             | 20 567 | (405)    |
| Total investing expenditure   | _    | 20 162             | 20 567 | (405)    |

#### 1.5. Significant transactions with government related entities

Significant transactions with the SA Government are identifiable throughout this financial report. In addition:

- Payment to the Attorney-General's Department for the government radio network of \$13.3 million
- Contributions from the Community Emergency Services Fund (refer note 2.1)

#### 2. Income

#### 2.1. Contributions from Community Emergency Services Fund

|  | 2021   | 2020    |
|--|--------|---------|
|  | \$'000 | \$'000  |
| Community Emergency Services Fund                              | 88 174 | 113 145 |
| Total Contributions from the Community Emergency Services Fund | 88 174 | 113 145 |

Contributions from the Fund are recognised as revenues when CFS obtains control over the funding. Control over contributions is normally obtained upon receipt.

#### 2.2. Grants and contributions

| Total grants and contributions        | 2 545  | 5 069  |
|---------------------------------------|--------|--------|
| Private industry and local government | 2 512  | 4 839  |
| Commonwealth Government               | 33     | 230    |
|                                       | \$'000 | \$'000 |
|                                       | 2021   | 2020   |

Contributions are recognised as an asset and income when CFS obtains control of the contributions or obtains the right to receive the contributions and the income recognition criteria are met, this is generally on receipt.

Private industry revenues include contributions towards aerial firefighting costs through the National Aerial Firefighting Centre Ltd and Commonwealth Government revenue includes once-off project grants.

Contributions through the National Aerial Firefighting Centre Ltd can only be applied to aircraft leasing and positioning costs and must be matched by State Government funding on at least a dollar for dollar basis. Once-off project grants are subject to specific funding agreements.

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#### 2.3. SA Government grants, subsidies and transfers

|   | 2021   | 2020   |
|---|--------|--------|
|   | \$'000 | \$'000 |
| Intra agency grants                                 | -      | 34     |
| Intra government transfers                          | 1 400  | 2 504  |
| COVID-19 Support - Health                           | 103    | 17     |
| Embed BOM Meteorologist                             | 85     | 83     |
| Total SA Government grants, subsidies and transfers | 1 588  | 2 638  |
|   |        |        |

SA Government grants, subsidies and transfers are recognised as income on receipt.

#### 2.4. Revenue from fees and charges

|                                      | 2021   | 2020   |
|--------------------------------------|--------|--------|
|                                      | \$'000 | \$'000 |
| Fire alarm attendance fees           | 383    | 305    |
| Fire alarm monitoring fees           | 275    | 260    |
| Fire safety fees                     | 267    | 164    |
| Facilities hire fees                 | 113    | 187    |
| Incident cost recoveries             | -      | 1 781  |
| Total revenues from fees and charges | 1 038  | 2 697  |

Revenue from fees and charges is recognised from contracts with customers.

Fees and charges revenue is recognised at a point in time when CFS satisfies performance obligations by transferring the promised goods or services to its customers.

CFS recognises revenue from contracts with customers from the following major sources:

#### Fire alarm attendance and fire safety fees

CFS provide a range of fire alarm attendance and fire safety services to customers and charge prescribed fees for these services as regulated under the *Fire and Emergency Services Act 2005.* CFS recognise revenue for these services in arrears once the relevant deliverables have been provided to the customer in line with CFS' legislated responsibilities and internal policies.

CFS is a referral agency under the Planning, Development and Infrastructure Regulations 2017 and receive revenue from customers for undertaking development assessments in designated bushfire prone areas under the Planning and Design Code.

Payments for development assessments are received in advance upon referral of the development application to the CFS from the Attorney-General's Department or direct from the customer. CFS is required to undertake an assessment of the development and provide statutory advice to the relevant parties. Revenue is recognised in arrears once statutory advice has been provided.

#### Fire alarm monitoring fees

CFS undertake fire alarm monitoring services for customers and charge prescribed fees for these services as regulated under the *Fire and Emergency Services Act 2005*. Customers are charged an annual fee for this service and generally pay upfront in the first quarter of the financial year. CFS recognise revenue for monitoring services over the time services are provided, with all services delivered by 30 June at the end of the financial year.

#### Facilities hire fees

CFS receives revenue from the short term hire of the State Training Centre facilities at Brukunga from government and non-government customers. The terms of hire are outlined in a hire agreement that stipulate obligations regarding facilities, accommodation and catering to be provided. Customers are invoiced and payment is received in arrears once all performance obligations have been met.

#### Incident cost recoveries

CFS provide support to other jurisdictions that request it when an emergency incident occurs. The terms of deployment are managed in accordance with the Arrangement for Interstate Assistance Framework by the National Resource Sharing Centre under the Australian and New Zealand National Council for Fire and Emergency Services.

The inputs of the request are outlined in an operating plan and may include personnel, firefighting equipment and supplies, and consumables. Payment is made by the jurisdiction who received the assistance in arrears once performance obligations have been met and total costs of assistance have been assessed. Revenue is recognised in arrears once the emergency event has concluded and all assistance outlined in the operating plan has been ceased.

#### 2.5. Other income

|                           | 2021   | 2020   |
|---------------------------|--------|--------|
|                           | \$'000 | \$'000 |
| Group/Brigade Fundraising | 406    | 1 862  |
| Sundry revenues           | 149    | 243    |
| Donations                 | 10     | 13     |
| Insurance recoveries      | 118    | 6      |
| Salary recoveries         | 4      | 1      |
| Donated asset             | -      | 34     |
| Other                     | 151    | 83     |
| Total other income        | 838    | 2 242  |

Recoveries include employee benefits recoveries (i.e. where employees are seconded to other agencies or Commonwealth programs and CFS continues to provide the ongoing salary for the employees) and goods and services (that is, where CFS incurs expenditure on goods and services and later recovers the expenditure).

CFS volunteer members give a significant number of hours to providing frontline emergency response services to the community and in other support roles. A value for volunteers is not recognised in the financial statements as the recognition criteria of AASB 1058 *Income of Not-For-Profit Entities* has not been met.

#### 3. Board, committees and employees

#### 3.1. Key management personnel

Key management personnel of CFS include the Minister, the Chief Officer, the Deputy Chief Officer and Executive Director of the agency, who has responsibility for the strategic direction and management of the agency. Total compensation for key management personnel was \$708 000 in 2020-21 and \$674 000 in 2019-20.

The compensation detailed below excludes salaries and other benefits received by the Minister for Police, Emergency Services and Correctional Services. The Minister's remuneration and allowances are set by the *Parliamentary Remuneration Act 1990* and the Remuneration Tribunal of SA respectively and are payable from the Consolidated Account (via DTF) under section 6 the *Parliamentary Remuneration Act 1990*.

| 2021   | 2020                       |
|--------|----------------------------|
| \$'000 | \$'000                     |
| 647    | 611                        |
| 61     | 63                         |
| 708    | 674                        |
|        | <b>\$'000</b><br>647<br>61 |

#### Transactions with key management personnel and other related parties

CFS did not enter into any transactions with key management personnel or their close family during the reporting period that were not consistent with normal procurement arrangements.

#### 3.2. Remuneration of board and committee members

Members of boards and committees during 2021 were:

#### State Bushfire Coordination Committee

| A Allen*                                    | E Dunatan* (term expired 12 Nevember 2020)  |
|---|---|
| N G Bamford*                                | F Dunstan* (term expired 13 November 2020)  |
|   | J Frizenschaf* (term expired 13 November    |
| J S Crocker*                                | 2020)                                       |
| A De Piaz* (term expired 13 November 2020)  | D S Gilbertson                              |
| C Gibson* (term expired 13 November 2020)   | H L Greaves                                 |
| F J Gill*                                   | M M Healy (term expired 13 November 2020)   |
| W R McIntosh                                | T M W Kelly (term expired 13 November 2020) |
| M S Jones*                                  | D Leblond*                                  |
| J Nairn*                                    | J D Lindner                                 |
| J Psyridis* (term expired 13 November 2020) | C W Patterson* (term expired 13 November    |
| C B Daniels (term expired 13 November 2020) | 2020)                                       |
| S A Reardon (term expired 13 November 2020) | J Slocombe* (term expired 13 November 2020) |
| M C Roche (term expired 13 November 2020)   | M R Sutton*                                 |
| W B Thorley (term expired 13 November 2020) | I Tanner* (term expired 13 November 2020)   |
| P R White                                   | N Rea (term expired 20 Janurary 2021)       |
| E C Jenke (term expired 9 Janurary 2021)    | E Petrenas*                                 |
| A Walsh (appointed 14 November 2020)        | B A Swaffer (appointed 14 November 2020)    |
| B Loughlin* (appointed 14 November 2020)    | D Ezis* (appointed 14 November 2020)        |
| G V Brown* (appointed 14 November 2020)     | D Kowalski* (appointed 14 November 2020)    |
| J Moyle (appointed 14 November 2020)        | G Venditto* (appointed 14 November 2020)    |
| M Ashley (appointed 14 November 2020)       | M Anolak* (appointed 14 November 2020)      |
| M Blason (appointed 14 November 2020)       | M S Martin* (appointed 14 November 2020)    |
| P Button* (appointed 14 November 2020)      | P Merry (appointed 14 November 2020)        |
| R A Cadd (appointed 14 November 2020)       | T Moffat* (appointed 14 November 2020)      |
| K M Egan*                                   | F Crisci*                                   |
| S Barone* (term expired 13 November 2020)   | G P Benham*                                 |
| D Colliar* (term expired 13 November 2020)  | E M Sommerville (term expired 13 November   |
| J Crampton* (term expired 13 November 2020) | 2020)                                       |
| J B Drew*                                   | ,   |
| o B Bioti                                   |   |

\* In accordance with the Premier and Cabinet's Circular Number 016, government employees did not receive any remuneration for board/committee duties during the financial year.

#### Board and committee remuneration

The number of members whose remuneration received/receivable falls within the following bands:

| ls within |                   |
|-----------|-------------------|
| 2021      | 2020              |
| 54        | 38                |
| 54        | 38                |
|           | <b>2021</b><br>54 |

The total remuneration received or receivable by members was \$3 000 (2020: \$9 000). Remuneration of members includes sitting fees, superannuation contributions, salary sacrifice benefits, fringe benefits and related fringe benefits tax.

#### 3.3. Employee benefits expenses

|                                       | 2021    | 2020    |
|---------------------------------------|---------|---------|
|                                       | \$'000  | \$'000  |
| Salaries and wages                    | 16 480  | 16 223  |
| Workers compensation                  | (1 988) | (4 902) |
| Employment on-costs - superannuation  | 1 652   | 1 468   |
| Annual leave                          | 1 407   | 1 221   |
| Long service leave                    | 439     | (54)    |
| Payroll tax                           | 991     | 926     |
| Skills and experience retention leave | 94      | 72      |
| Other employment related expenses     | 67      | 49      |
| Board fees                            | 3       | 9       |
| Additional compensation               | (390)   | 349     |
| Total employee benefits expenses      | 18 755  | 15 361  |
|                                       |         |         |

#### Employment on-costs - superannuation

The superannuation employment on-cost charge represents CFS's contributions to superannuation plans in respect of current services of current employees. There are no liabilities for payments to beneficiaries recognised by CFS as they have been assumed by the respective superannuation schemes.

#### Workers compensation and Additional Compensation

A write down of the provision for workers compensation and the provision for additional compensation liabilities at 30 June 2021 has lead to a decrease in the workers compensation and additional compensation expenses. This write down is largely due to a reduction in compensation claims.

#### **Employee remuneration**

The number of employees whose remuneration received or receivable falls within the following bands:

|                        | Employees |        |      |
|------------------------|-----------|--------|------|
|                        | 2021      | 2021 2 | 2020 |
|                        | Number    | Number |      |
| \$154 001 to \$174 000 | 3         | 9      |      |
| \$174 001 to \$194 000 | -         | 5      |      |
| \$194 001 to \$214 000 | -         | 1      |      |
| \$254 001 to \$274 000 | 1         | 1      |      |
| \$274 001 to \$294 000 | 2         | -      |      |
| Total                  | 6         | 16     |      |

The total remuneration received by these employees for the year was \$1.32 million (2020: \$2.84 million).

The table includes all employees who received remuneration equal to or greater than the base executive remuneration level during the year. Remuneration of employees reflects all costs of employment including salaries and wages, payments in lieu of leave, superannuation contributions, salary sacrifice benefits and fringe benefits and any fringe benefits tax paid or payable in respect of those benefits.

#### South Australian Country Fire Service Notes to and forming part of the financial statements For the year ended 30 June 2021

#### 3.4. Employee benefits liability

|                                       | 2021   | 2020   |
|---------------------------------------|--------|--------|
|                                       | \$'000 | \$'000 |
| Current                               |        |        |
| Annual leave                          | 2 224  | 2 126  |
| Accrued salaries and wages            | 582    | 450    |
| Skills and experience retention leave | 131    | 128    |
| Long service leave                    | 320    | 320    |
| Total current employee benefits       | 3 257  | 3 024  |
| Non-current                           |        |        |
| Long service leave                    | 3 951  | 3 893  |
| Total non-current employee benefits   | 3 951  | 3 893  |
| Total employee benefits               | 7 208  | 6 917  |

Employee benefits accrue for employees as a result of services provided up to the reporting date that remain unpaid. Long-term employee benefits are measured at present value and short-term employee benefits are measured at nominal amounts.

#### Salaries and wages, annual leave, skills and experience retention leave (SERL) and sick leave

The liability for salary and wages is measured as the amount unpaid at the reporting date at remuneration rates current at the reporting date.

The annual leave liability and the SERL liability in full is expected to be payable within 12 months and is measured at the undiscounted amount expected to be paid.

No provision has been made for sick leave as all sick leave is non-vesting and the average sick leave taken in future years by employees is estimated to be less than the annual entitlement for sick leave.

#### Long service leave

The liability for long service leave is measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period using the projected unit credit method. Details about the measurement of long service leave liability is provided as note 10.1.

#### 4. Expenses

Employee benefits expenses are disclosed in note 0.

#### 4.1. Supplies and services

|  | 2021   | 2020   |
|--|--------|--------|
|  | \$'000 | \$'000 |
| Aerial firefighting                    | 11 992 | 19 795 |
| Government radio network               | 13 287 | 12 892 |
| Vehicles                               | 8 710  | 10 307 |
| Operational costs                      | 4 320  | 8 550  |
| Property costs                         | 3 353  | 4 026  |
| Travel and training                    | 2 306  | 3 886  |
| Consultancy, contractor and legal fees | 3 124  | 3 474  |
| Uniforms and protective clothing       | 2 377  | 2 111  |
| Communications                         | 2 579  | 2 043  |
| Computing costs                        | 1 990  | 1 670  |
| Accommodation                          | 891    | 483    |
| Insurance premiums                     | 350    | 315    |
| Short term leases                      | 392    | 467    |
| Other expenses                         | 3 081  | 2 734  |
| Total supplies and services            | 58 752 | 72 753 |

#### Accommodation

CFS hold accommodation agreements with the Department for Infrastructure and Transport (DIT) under Memoranda of Administrative Arrangement (MoAA) issued in accordance with Government-wide accommodation policies for a number of sites. These arrangements do not meet the definition of lease set out in AASB 16.

#### Other

Audit fees paid/payable to the Auditor-General's Department (AGD) relating to work performed under the *Public Finance* and Audit Act were \$32 000 (2020: \$30 000). These costs are recognised in Other expenses above. No other services were provided by AGD.

#### Leases

CFS recognises lease payments associated with short-term leases (12 months or less) and low value leases (less than \$15 000) as an expense on a straight-line basis over the lease term.

#### Consultants

The number of consultancies and the dollar amount paid/payable (included in supplies and services expense) to consultants that fell within the following bands:

|   | 2021 | 2021   | 2020 | 2020   |
|---|------|--------|------|--------|
|   | No.  | \$'000 | No.  | \$'000 |
| Below \$10 000                          | -    | -      | 8    | 18     |
| \$10 000 or above                       | 6    | 615    | 4    | 325    |
| Total paid / payable to the consultants | 6    | 615    | 12   | 343    |

#### 4.2. Depreciation and amortisation

|                                     | 2021   | 2020   |
|-------------------------------------|--------|--------|
|                                     | \$'000 | \$'000 |
| Depreciation                        |        |        |
| Vehicles                            | 8 213  | 7 537  |
| Buildings                           | 2 682  | 2 412  |
| Communications equipment            | 1 677  | 1 736  |
| Plant and equipment                 | 520    | 502    |
| Computer equipment                  | 15     | 8      |
| Right-of-use land                   | 1      | 1      |
| Right-of-use buildings              | 438    | 682    |
| Right-of-use vehicles               | 596    | 626    |
| Right-of-use plant and equipment    | 470    | -      |
| Total depreciation                  | 14 612 | 13 504 |
| Amortisation                        |        |        |
| Computer software                   | 85     | 98     |
| Total amortisation                  | 85     | 98     |
| Total depreciation and amortisation | 14 697 | 13 602 |

All non-current assets, having a limited useful life, are systematically depreciated/amortised over their useful lives in a manner that reflects the consumption of their service potential.

#### **Review of accounting estimates**

Assets' residual values, useful lives and amortisation methods are review and adjusted, if appropriate, on an annual basis. Changes in the expected life or the expected pattern of consumption of future economic benefits embodied in the asset are accounted for prospectively by changing the time period or method, as appropriate.

#### **Useful life**

Depreciation and amortisation are calculated on a straight-line basis. Property, plant and equipment and intangible assets depreciation and amortisation are calculated over the estimated useful life as follows:

| Class of asset           | Useful life (years) |
|--------------------------|---------------------|
| Buildings                | 1-40                |
| Vehicles                 | 1-30                |
| Communications equipment | 1-10                |
| Plant and equipment      | 1-20                |
| Computer equipment       | 3-6                 |
| Computer software        | 5                   |
| ROU assets               | 1 - 77              |

The amortisation period and the amortisation method for intangible assets is reviewed on an annual basis.

#### South Australian Country Fire Service Notes to and forming part of the financial statements For the year ended 30 June 2021

#### 4.3. Net gain / (loss) from disposal of non-current assets

|  | 2021    | 2020   |
|--|---------|--------|
|  | \$'000  | \$'000 |
| Land and buildings                                     |         |        |
| Proceeds from disposal                                 | -       | -      |
| Costs of disposal                                      | (4)     | -      |
| Net gain / (loss) from disposal of land and buildings  | (4)     |        |
| Vehicles   |         |        |
| Proceeds from disposal                                 | 741     | 497    |
| Less net book value of assets disposed                 | (1 017) | (501)  |
| Net gain / (loss) from disposal of vehicles            | (276)   | (4)    |
| Plant and equipment                                    |         |        |
| Proceeds from disposal                                 | -       | 4      |
| Costs of disposal                                      | (48)    | (5)    |
| Net gain / (loss) from disposal of plant and equipment | (48)    | 1      |
| Total assets:  |         |        |
| Proceeds from disposal of non-current assets           | 741     | 501    |
| Costs of disposal                                      | (52)    | (5)    |
| Net book value of assets disposed                      | (1 017) | (501)  |
| Net gain/(loss) on disposal of owned assets            | (328)   | (5)    |
| Gain/ (loss) on modification of right-of-use assets    | 3       | 1      |
| Net loss from disposal of non-current assets           | (325)   | (4)    |

Gains/losses on disposal are recognised at the date at which control of the asset is passed to the buyer and are determined after deducting the cost of the asset from the proceeds at that time. When revalued assets are sold, the revaluation surplus is transferred to retained earnings.

Gains/losses on modification of right-of-use (ROU) assets include the derecognition of the ROU assets (note 5.1) and associated lease liabilities (note 7.2) where the lease terms and conditions were modified during the current year.

#### 4.4. Other expenses

|                      | 2021   | 2020   |
|----------------------|--------|--------|
|                      | \$'000 | \$'000 |
| CWIP write off       | 68     | -      |
| Impairment loss      | 242    | -      |
| Total other expenses | 310    | -      |
|                      |        |        |

## South Australian Country Fire Service Notes to and forming part of the financial statements For the year ended 30 June 2021

#### 5. Non-financial assets

### 5.1. Property, plant and equipment by asset class

| 2000         \$000           Land at fair value         15 640         15 640           Total land         15 640         16 640           Buildings         47 267         45 535           Accumulated depreciation         (4 399)         (1 717)           Total buildings         42 868         43 818           Vehicles         42 868         43 818           Vehicles         114 441         102 527           Communications equipment         (13 383)         (5 167)           Total vehicles         111 441         102 527           Communications equipment         (2 854)         (1 177)           Total vehicles         10 927         10 587           Accumulated depreciation         (2 854)         (1 177)           Total communications equipment         8 073         9 410           Computer equipment         8 073         9 410           Computer equipment         65         30           Chal depreciation         (19)         (5)           Total computer equipment         65         30           Plant and equipment         8         28 240         28 782           Plant and equipment t         28 240         28 782         3111) <th></th> <th>2021</th> <th>2020</th>     |                                   | 2021     | 2020    |
|--|-----------------------------------|----------|---------|
| Land at fair value         15 640         15 640           Total land         15 640         15 640           Buildings         47 267         45 535           Accumulated depreciation         (4 399)         (1 717)           Total buildings         42 868         43 819           Vehicles         Vehicles at fair value         124 804         107 694           Accumulated depreciation         (13 363)         (5 167)           Total vehicles         111 441         102 527           Communications (Corms.) equipment         10 927         10 587           Accumulated depreciation         (2 854)         (1 177)           Total vehicles         10 927         10 587           Accumulated depreciation         (2 854)         (1 177)           Total communications equipment         8 073         9 410           Computer equipment         8 073         9 410           Computer equipment         65         30           Plant and equipment         65         30           Plant and equipment         4 667         4 412           Capital work in progress         28 240         28 782           Capital work in progress         28 240         28 782           Right-of             | Terror di                         | \$'000   | \$'000  |
| Total land15 64018 640BuildingsBuildings at fair value47 26745 535Accumulated depreciation(4 399)(1 717)Total buildings42 86843 818Vehicles(1 3463)(5 167)Total value124 804107 694Accumulated depreciation(1 3 363)(5 167)Total vehicles111 441102 527Communications (Comms.) equipmentCommunications equipment at fair value10 92710 587Accumulated depreciation(2 854)(1 177)Total communications equipment8 0739 410Computer equipment at fair value8435Accumulated depreciation(19)(5)Total depreciation(19)(5)Total computer equipment6530Plant and equipment(832)(311)Total plant and equipment4 6674 412Capital work in progress28 24028 782Capital work in progress28 24028 782Total capital work in progress28 24028 782Right-of-use land6566Right-of-use land6566Right-of-use land6566Right-of-use buildings2 1522 829Accumulated amortisation(215)2 829Accumulated amortisation(814)(682)  |                                   | 15 640   | 15 640  |
| Buildings         Buildings at fair value       47 267       45 535         Accumulated depreciation       (4 399)       (1 717)         Total buildings       42 868       43 818         Vehicles       124 804       107 694         Accumulated depreciation       (13 363)       (5 167)         Total vehicles       111 441       102 527         Communications (Comms.) equipment       10 927       10 587         Accumulated depreciation       (2 854)       (1 177)         Total vehicles       10 927       10 587         Accumulated depreciation       (2 854)       (1 177)         Total communications equipment at fair value       8 073       9 410         Computer equipment       80 73       9 410         Computer equipment       65       30         Plant and equipment       (19)       (5)         Total computer equipment       65       30         Plant and equipment       4 667       4 412         Capital work in progress       28 240       28 782         Capital work in progress       28 240       28 782         Total capital work in progress       28 240       28 782         Total capital work in progress       28 240  |                                   |          |         |
| Buildings at fair value       47 267       45 535         Accumulated depreciation       (4 399)       (1 7/17)         Total buildings       42 868       43 818         Vehicles       124 804       107 694         Accumulated depreciation       (13 363)       (5 167)         Total vehicles       111 441       102 527         Communications (Comms.) equipment       10 927       10 587         Communications equipment at fair value       10 927       10 587         Accumulated depreciation       (2 854)       (1 1/17)         Total vehicles       10 927       10 587         Accumulated depreciation       (2 854)       (1 1/17)         Total communications equipment       8 073       9 410         Computer equipment       8073       9 410         Computer equipment       65       30         Plant and equipment       65       30         Plant and equipment       65       30         Plant and equipment       667       4 412         Capital work in progress       28 240       28 782         Capital work in progress       28 240       28 782         Cotal capital work in progress       28 240       28 782         Cotal capi  | lotal land                        | 15 640   | 15 640  |
| Accumulated depreciation(4 399)(1 717)Total buildings42 86843 818Vehicles124 804107 694Accumulated depreciation(13 363)(5 167)Total vehicles111 441102 527Communications equipment at fair value10 92710 587Accumulated depreciation(2 854)(1 177)Total communications equipment8 0739 410Computer equipment8 0739 410Computer equipment8435Accumulated depreciation(19)(5)Total computer equipment6530Plant and equipment6530Plant and equipment(832)(311)Total plant and equipment(832)(311)Total lopits in progress28 24028 782Total vork in progress28 24028 782Total capital work in progress28 24028 782Total capital work in progress(2)(1)Total rapital work in progress28 24028 782Right-of-use land656666Right-of-use land6566Right-of-use buildings(2)(1)Right-of-use buildings21 522 829Accumulated amortisation(2)(1)(814)(682)   | Buildings                         |          |         |
| Total buildings42 86843 818Vehicles124 804107 694Accumulated depreciation(13 363)(5 167)Total vehicles111 441102 527Communications (Comms.) equipment10 92710 567Accumulated depreciation(2 854)(1 177)Total communications equipment at fair value10 92710 567Accumulated depreciation(2 854)(1 177)Total communications equipment8 0739 410Computer equipment8435Accumulated depreciation(19)(5)Total computer equipment6530Plant and equipment6530Plant and equipment(832)(311)Capital work in progress28 24028 782Capital work in progress28 24028 782Capital work in progress28 24028 782Total capital work in progress6566Right-of-use land6566Right-of-use land6566Right-of-use buildings(2)(1)Total right-of-use buildings at cost2 1522 829Accumulated amortisation(2)(1)Total right-of-use buildings21 522 829Accumulated amortisation(2)(1)Total right-of-use buildings21 522 829Accumulated amortisation(814)(682)   | Buildings at fair value           | 47 267   | 45 535  |
| Vehicles       124 804       107 694         Accumulated depreciation       (13 363)       (5 167)         Total vehicles       111 441       102 527         Communications (Comms.) equipment       10 927       10 587         Communications equipment at fair value       10 927       10 587         Accumulated depreciation       (2 854)       (1 177)         Total communications equipment       8 073       9 410         Computer equipment       84       35         Accumulated depreciation       (19)       (5)         Total computer equipment       65       30         Plant and equipment       65       30         Plant and equipment       (832)       (311)         Total plant and equipment       4 667       4 412         Capital work in progress       28 240       28 782         Capital work in progress       28 240       28 782         Total capital work in progress       28 240       28 782         Right-of-use land       65       66         Right-of-use land       65       66         Right-of-use land       65       66         Right-of-use land       65       66         Right-of-use buildings       2 152 <td>Accumulated depreciation</td> <td>(4 399)</td> <td>(1 717)</td> | Accumulated depreciation          | (4 399)  | (1 717) |
| Vehicles124 804107 694Accumulated depreciation(13 363)(5 167)Total vehicles111 441102 527Communications (Comms.) equipment10 92710 587Accumulated depreciation(2 854)(1 177)Total communications equipment8 0739 410Computer equipment8 0739 410Computer equipment8435Accumulated depreciation(19)(5)Total computer equipment6530Plant and equipment6530Plant and equipment(832)(311)Total plant and equipment4 6674 412Capital work in progress28 24028 782Capital work in progress28 24028 782Right-of-use land6566Right-of-use land6566Right-of-use land6566Right-of-use land6566Right-of-use land6566Right-of-use buildings2 1522 829Accumulated amortisation(21 1)(682)Cotal equipmet6566   | Total buildings                   | 42 868   | 43 818  |
| Accumulated depreciation       (13 383)       (5 167)         Total vehicles       111 441       102 527         Communications (Comms.) equipment       10 927       10 587         Accumulated depreciation       (2 854)       (1 177)         Total communications equipment       8 073       9 410         Computer equipment       8 073       9 410         Computer equipment       84       35         Accumulated depreciation       (19)       (5)         Total computer equipment       65       30         Plant and equipment       65       30         Plant and equipment       (832)       (311)         Total plant and equipment       (832)       (311)         Total plant and equipment       4 667       4 412         Capital work in progress       28 240       28 782         Capital work in progress       28 240       28 782         Total capital work in progress       28 240       28 782         Right-of-use land       65       66         Right-of-use land       65       66         Right-of-use land       65       66         Right-of-use land       65       66         Right-of-use buildings       2 152       <  | Vehicles                          |          |         |
| Total vehicles111 441102 527Communications (Comms.) equipment10 92710 587Accumulated depreciation(2 854)(1 177)Total communications equipment8 0739 410Computer equipment8 0739 410Computer equipment8 435Accumulated depreciation(19)(5)Total computer equipment6530Plant and equipment6530Plant and equipment64674 412Capital work in progress(832)(311)Total capital work in progress28 24028 782Total capital work in progress28 24028 782Right-of-use land676767Right-of-use land6566Right-of-use land6566Right-of-use buildings2 1522 829Accumulated amortisation(21)(1)Total right-of-use buildings6566Right-of-use buildings at cost2 1522 829Accumulated amortisation(814)(682)   | Vehicles at fair value            | 124 804  | 107 694 |
| Total vehicles111 441102 527Communications (Comms.) equipment10 92710 587Accumulated depreciation(2 854)(1 177)Total communications equipment8 0739 410Computer equipment8 0739 410Computer equipment8 0739 410Computer equipment8435Accumulated depreciation(19)(5)Total computer equipment6530Plant and equipment6530Plant and equipment64674 412Capital work in progress(832)(311)Total capital work in progress28 24028 782Capital work in progress28 24028 782Right-of-use land6767Right-of-use land6566Right-of-use land6566Right-of-use land6566Right-of-use land21522 829Accumulated amortisation(21)(1)Total right-of-use land6566Right-of-use buildings2 1522 829Accumulated amortisation(814)(682)  | Accumulated depreciation          | (13 363) | (5 167) |
| Communications equipment at fair value10 92710 587Accumulated depreciation(2 854)(1 177)Total communications equipment8 0739 410Computer equipment8435Accumulated depreciation(19)(5)Total computer equipment6530Plant and equipment6530Plant and equipment at fair value5 4994 723Accumulated depreciation(832)(311)Total plant and equipment5 4994 723Accumulated depreciation(832)(311)Total plant and equipment28 24028 782Capital work in progress28 24028 782Capital work in progress28 24028 782Total capital work in progress28 24028 782Right-of-use land6767Right-of-use land6566Right-of-use land6566Right-of-use land6566Right-of-use buildings2 1522 829Accumulated amortisation(21522 829Accumulated amortisation(814)(682)  |                                   |          |         |
| Communications equipment at fair value10 92710 587Accumulated depreciation(2 854)(1 177)Total communications equipment8 0739 410Computer equipment8435Accumulated depreciation(19)(5)Total computer equipment6530Plant and equipment6530Plant and equipment at fair value5 4994 723Accumulated depreciation(832)(311)Total plant and equipment5 4994 723Accumulated depreciation(832)(311)Total plant and equipment28 24028 782Capital work in progress28 24028 782Capital work in progress28 24028 782Total capital work in progress28 24028 782Right-of-use land6767Right-of-use land6566Right-of-use land6566Right-of-use land6566Right-of-use buildings2 1522 829Accumulated amortisation(21522 829Accumulated amortisation(814)(682)  | Communications (Comms.) equipment |          |         |
| Accumulated depreciation(2 854)(1 177)Total communications equipment8 0739 410Computer equipment8 0739 410Computer equipment8435Accumulated depreciation(19)(5)Total computer equipment6530Plant and equipment6530Plant and equipment at fair value5 4994 723Accumulated depreciation(832)(311)Total plant and equipment4 6674 412Capital work in progress28 24028 782Capital work in progress28 24028 782Total capital work in progress28 24028 782Right-of-use land6767Right-of-use land6566Right-of-use land6566Right-of-use buildings2 1522 829Accumulated amortisation(21 12)2 152Right-of-use buildings2 1522 829Accumulated amortisation(614)(682)  |                                   | 10 927   | 10 587  |
| Total communications equipment8 0739 410Computer equipmentComputer equipment at fair value8435Accumulated depreciation(19)(5)Total computer equipment6530Plant and equipment6530Plant and equipment at fair value5 4994 723Accumulated depreciation(832)(311)Total plant and equipment4 6674 412Capital work in progress28 24028 782Capital work in progress28 24028 782Total capital work in progress28 24028 782Right-of-use land6767Right-of-use land6566Right-of-use land6566Right-of-use buildings2 1522 829Accumulated amortisation(21 52)2 829Accumulated amortisation(814)(682)  |                                   |          |         |
| Computer equipment at fair value8435Accumulated depreciation(19)(5)Total computer equipment6530Plant and equipment54994Plant and equipment at fair value54994Accumulated depreciation(832)(311)Total plant and equipment46674Capital work in progress2824028Capital work in progress2824028Total capital work in progress2828767Right-of-use land(2)(1)6566Right-of-use land656666Right-of-use buildings21522829Accumulated amortisation(211)(682)2Accumulated amortisation(216566Right-of-use buildings21522829Accumulated amortisation(814)(682)662  |                                   |          |         |
| Computer equipment at fair value8435Accumulated depreciation(19)(5)Total computer equipment6530Plant and equipment54994Plant and equipment at fair value54994Accumulated depreciation(832)(311)Total plant and equipment46674Capital work in progress2824028Capital work in progress2828782Total capital work in progress2828782Right-of-use land676767Accumulated amortisation(2)(1)65Total right-of-use land656666Right-of-use buildings21522829Accumulated amortisation(814)(682)2  |                                   |          |         |
| Accumulated depreciation(19)(5)Total computer equipment6530Plant and equipment5 4994 723Accumulated depreciation(832)(311)Total plant and equipment4 6674 412Capital work in progress28 24028 782Capital works in progress28 24028 782Total capital work in progress28 24028 782Right-of-use land6767Right-of-use land at cost6767Right-of-use land6566Right-of-use buildings2 1522 829Accumulated amortisation2 1522 829Accumulated amortisation681682)   |                                   |          |         |
| Total computer equipment6530Plant and equipmentPlant and equipment at fair value5 4994 723Accumulated depreciation(832)(311)Total plant and equipment4 6674 412Capital work in progress28 24028 782Capital works in progress at cost (deemed fair value)28 24028 782Total capital work in progress28 24028 782Right-of-use land6767Right-of-use land at cost6767Accumulated amortisation(2)(1)Total right-of-use land6566Right-of-use buildings2 1522 829Accumulated amortisation2 1522 829Accumulated amortisation(814)(682)  |                                   |          |         |
| Plant and equipmentPlant and equipment at fair value5 4994 723Accumulated depreciation(832)(311)Total plant and equipment4 6674 412Capital work in progress4 6674 412Capital works in progress at cost (deemed fair value)28 24028 782Total capital work in progress28 24028 782Right-of-use land6767Accumulated amortisation(2)(1)Total right-of-use buildings6566Right-of-use buildings2 1522 829Accumulated amortisation(814)(682)  |                                   |          |         |
| Plant and equipment at fair value5 4994 723Accumulated depreciation(832)(311)Total plant and equipment4 6674 412Capital work in progress28 24028 782Capital works in progress at cost (deemed fair value)28 24028 782Total capital work in progress28 24028 782Right-of-use land6767Accumulated amortisation(2)(1)Total right-of-use land6566Right-of-use buildings6566Right-of-use buildings2 1522 829Accumulated amortisation(814)(682)  | Total computer equipment          | 65       | 30      |
| Accumulated depreciation(832)(311)Total plant and equipment4 6674 412Capital work in progress28 24028 782Capital works in progress at cost (deemed fair value)28 24028 782Total capital work in progress28 24028 782Right-of-use land6767Accumulated amortisation(2)(1)Total right-of-use land6566Right-of-use buildings6566Right-of-use buildings2 1522 829Accumulated amortisation(814)(682)   | Plant and equipment               |          |         |
| Total plant and equipment4 6674 412Capital work in progress<br>Capital works in progress at cost (deemed fair value)28 24028 782Total capital work in progress28 24028 782Right-of-use land<br>Right-of-use land at cost6767Accumulated amortisation(2)(1)Total right-of-use land6566Right-of-use buildings<br>Right-of-use buildings at cost2 1522 829Accumulated amortisation(814)(682)  | Plant and equipment at fair value | 5 499    | 4 723   |
| Capital work in progressCapital works in progress at cost (deemed fair value)28 24028 782Total capital work in progress28 24028 782Right-of-use land6767Right-of-use land at cost6767Accumulated amortisation(2)(1)Total right-of-use land6566Right-of-use buildings8 14)(682)   | Accumulated depreciation          | (832)    | (311)   |
| Capital works in progress at cost (deemed fair value)28 24028 782Total capital work in progress28 24028 782Right-of-use land6767Right-of-use land at cost6767Accumulated amortisation(2)(1)Total right-of-use land6566Right-of-use buildings2 1522 829Accumulated amortisation(814)(682)   | Total plant and equipment         | 4 667    | 4 412   |
| Total capital work in progress28 24028 782Right-of-use land<br>Right-of-use land at cost6767Accumulated amortisation(2)(1)Total right-of-use land6566Right-of-use buildings<br>Right-of-use buildings at cost2 1522 829Accumulated amortisation(814)(682)  | Capital work in progress          |          |         |
| Right-of-use landRight-of-use land at cost67Accumulated amortisation(2)Total right-of-use land65Right-of-use buildingsRight-of-use buildings at cost2 152Accumulated amortisation(814)   |                                   | 28 240   | 28 782  |
| Right-of-use land at cost6767Accumulated amortisation(2)(1)Total right-of-use land6566Right-of-use buildings2Right-of-use buildings at cost21522Accumulated amortisation(814)(682)   | Total capital work in progress    | 28 240   | 28 782  |
| Right-of-use land at cost6767Accumulated amortisation(2)(1)Total right-of-use land6566Right-of-use buildings2Right-of-use buildings at cost21522Accumulated amortisation(814)(682)   | Right-of-use land                 |          |         |
| Accumulated amortisation(2)(1)Total right-of-use land6566Right-of-use buildings2 1522 829Accumulated amortisation(814)(682)  |                                   | 67       | 67      |
| Total right-of-use land6566Right-of-use buildingsRight-of-use buildings at cost2 1522 829Accumulated amortisation(814)(682)  | -                                 |          |         |
| Right-of-use buildings at cost2 1522 829Accumulated amortisation(814)(682)   |                                   |          |         |
| Right-of-use buildings at cost2 1522 829Accumulated amortisation(814)(682)   |                                   |          |         |
| Accumulated amortisation (814) (682)   | Right-of-use buildings            |          |         |
|  | Right-of-use buildings at cost    | 2 152    | 2 829   |
| Total right-of-use buildings 1 338 2 147   | Accumulated amortisation          | (814)    | (682)   |
|  | Total right-of-use buildings      | 1 338    | 2 147   |

#### 2020 2021 \$'000 \$'000 **Right-of-use vehicles** 1 870 1 643 Right-of-use vehicles at cost Accumulated amortisation (1 095) (589) 775 1 054 Total right-of-use vehicles Right-of-use plant and equipment Right-of-use plant and equipment at cost 9 3 2 0 (470) Accumulated amortisation 8 850 Total right-of-use plant and equipment -207 886 222 022 Total property, plant and equipment

#### 5.1 Property, plant and equipment by asset class (continued)

#### 5.2. Property, plant and equipment owned by CFS

Property, plant and equipment owned by agency with a value equal to or in excess of \$10 000 is capitalised, otherwise it is expensed. Property, plant and equipment owned by agency is initially recorded on a cost basis and subsequently measured at fair value. Where assets are acquired at no value or minimal value they are recorded at fair value in the Statement of Financial Position. Detail about the agencies approach to fair value is set out in note 10.2.

#### Impairment

Property, plant and equipment have not been assessed for impairment as they are non-cash generating assets, that are specialised in nature and held for continual use of their service capacity and are subject to regular revaluation.

#### Reconciliation 2020-21

|                            |        |           |           | Comms.   | Computer   | Plant &  | Work in  |          |
|----------------------------|--------|-----------|-----------|----------|------------|----------|----------|----------|
|                            | Land   | Buildings | Vehiclese | quipment | equipmente | quipment | progress | Total    |
|                            | \$'000 | \$'000    | \$'000    | \$'000   | \$'000     | \$'000   | \$'000   | \$'000   |
| Carrying amount at the     |        |           |           |          |            |          |          |          |
| beginning of the period    | 15 640 | 43 818    | 102 527   | 9 410    | 30         | 4 412    | 28 782   | 204 619  |
| Acquisitions               | -      | -         | -         | -        | -          | 41       | 20 526   | 20 567   |
| Transfers from capital WIP | -      | 1 732     | 18 144    | 340      | 50         | 734      | (21 000) |          |
| Depreciation               | -      | (2 682)   | (8 213)   | (1 677)  | (15)       | (520)    | -        | (13 107) |
| Disposals                  | -      | -         | (1 017)   | -        | -          | -        | -        | (1 017)  |
| CWIP write off             | -      | -         | -         | -        | -          | -        | (68)     | (68)     |
| Carrying amount at the end |        |           |           |          |            |          |          |          |
| of the period              | 15 640 | 42 868    | 111 441   | 8 073    | 65         | 4 667    | 28 240   | 210 994  |

#### Reconciliation 2019-20

|        |   |  | Comms.  | Computer   | Plant &   | Work in  |  |
|--------|---|--|---|--|---|--|--|
| Land   | Buildings   | Vehiclese  | quipment  | equipmente   | quipment  | progress   | Total  |
| \$'000 | \$'000  | \$'000   | \$'000  | \$'000   | \$'000  | \$'000   | \$'000   |
|        |   |  |   |  |   |  |  |
| 13 268 | 37 163  | 89 586   | 9 571   | 10   | 3 716   | 27 417   | 180 731  |
| -      | -   | -  | -   | -  | -   | 18 501   | 18 501   |
| -      | 4 706   | 11 718   | 261   | -  | 451   | (17 136)   | -  |
| -      | (2 412)   | (7 537)  | (1736)  | (8)  | (502)   | -  | (12 195)   |
| -      | -   | (501)  | -   | -  | -   | -  | (501)  |
|        |   |  |   |  |   |  |  |
| -      | (267)   | -  | -   | -  | -   | -  | (267)  |
| -      | -   | 34   | -   | 2  | -   | -  | 34   |
| 2 372  | 4 628   | 9 227  | - 1314  | 28   | 747   | -  | 18 316   |
|        |   |  |   |  |   |  |  |
| 15 640 | 43 818  | 102 527  | 9 410   | 30   | 4 412   | 28 782   | 204 619  |
|        | \$'000<br>13 268<br>-<br>-<br>-<br>-<br>-<br>-<br>2 372 | \$'000 \$'000<br>13 268 37 163<br>- 4 706<br>- (2 412)<br>- (267)<br>- 2 372 4 628 | \$'000       \$'000       \$'000         13 268       37 163       89 586         -       -       -         -       4 706       11 718         -       (2 412)       (7 537)         -       -       (501)         -       (267)       -         -       34       2 372       4 628       9 227 | Land<br>\$'000         Buildings<br>\$'000         Vehiclesequipment<br>\$'000           13 268         37 163         89 586         9 571           -         -         -         -           -         4 706         11 718         261           -         (2 412)         (7 537)         (1 736)           -         -         (501)         -           -         (267)         -         -           -         34         -           -         34         -           2 372         4 628         9 227         1 314 | Land         Buildings         Vehicles equipment         equipment equipment           \$'000         \$'000         \$'000         \$'000         \$'000           13 268         37 163         89 586         9 571         10           -         -         -         -         -           -         4 706         11 718         261         -           -         (2 412)         (7 537)         (1 736)         (8)           -         -         (501)         -         -           -         (267)         -         -         -           -         34         -         -         -           2 372         4 628         9 227         1 314         28 | Land<br>\$'000         Buildings<br>\$'000         Vehicles equipment<br>\$'000         equipment equipment<br>\$'000           13 268         37 163         89 586         9 571         10         3 716           -         -         -         -         -         -           -         4 706         11 718         261         -         451           -         (2 412)         (7 537)         (1 736)         (8)         (502)           -         -         (501)         -         -         -           -         (267)         -         -         -         -           -         34         -         -         -         -           2 372         4 628         9 227         1 314         28         747 | \$'000 $$'000$ $$'000$ $$'000$ $$'000$ $$'000$ $$'000$ $$'000$ 13 268       37 163       89 586       9 571       10       3 716       27 417         -       -       -       -       -       -       18 501         -       4 706       11 718       261       -       451 (17 136)         -       (2 412)       (7 537)       (1 736)       (8)       (502)       -         -       (501)       -       -       -       -       -         -       (267)       -       -       -       -       -         -       34       -       -       -       -       -         2 372       4 628       9 227       1 314       28       747       - |

#### 5.3. Property, plant and equipment leased by CFS

Right-of-use property, plant and equipment leased by CFS is measured at cost and there were no indications of impairnment of right-of-use assets. Additions to leased property, plant and equipment during 2020-21 were \$210 000.

Short-term leases of 12 months or less and low value leases where the underlying asset value is less than \$15,000 are not recognised as right-of-use assets. The associated lease payments are recognised as an expense and are disclosed in note 4.1.

The agency has a limited number of leases:

- 142 motor vehicle leases with the South Australian Government Financing Authority (SAFA). Motor vehicle leases
  are non-cancellable, with rental payments monthly in arrears. Motor vehicle lease terms can range from 3 years
  (60,000km) up to 5 years (100,000km).
- the CFS has 12 commercial leases for land and buildings used for the purpose of CFS brigade and group operational and administrative activities.
- CFS holds a commercial lease over plant used for PFAS remediation purposes.

The lease liabilities and interest expense related to the right-of-use assets are disclosed in note 7.2. The agency's maturity analysis of its lease liabilities is disclosed in note 10.3. Depreciation expense is disclosed in note 4.2. Cash outflows related to leases are disclosed in note 8.2. CFS has not committed to any lease arrangements that have not commenced from 1 July.

#### South Australian Country Fire Service Notes to and forming part of the financial statements For the year ended 30 June 2021

#### 5.4. Intangible assets

|                          | 2021   | 2020   |
|--------------------------|--------|--------|
|                          | \$'000 | \$'000 |
| Computer software        | 277    | 277    |
| Accumulated amortisation | (193)  | (108)_ |
| Total software           | 84     | 169    |
|                          |        |        |

Intangible assets are initially measured at cost and are tested for indications of impairment at each reporting period. Following initial recognition, intangible assets are carried at cost less any accumulated amortisation and any accumulated impairment losses.

The acquisition of or internal development of software is capitalised only when the expenditure meets the definition and recognition criteria and when the amount of expenditure is greater than or equal to \$10 000.

|  | Computer             |
|--|----------------------|
| Reconciliation 2020-21                         | software             |
|  | \$'000               |
| Carrying amount at the beginning of the period | 169                  |
| Amortisation                                   | (85)                 |
| Carrying amount at the end of the period       | 84                   |
| Reconciliation 2019-20                         | Computer<br>software |
|  | \$'000               |
| Carrying amount at the beginning of the period | -                    |
| Transfer between asset classes                 | 267                  |
| Amortisation                                   | (98)                 |
| Carrying amount at the end of the period       | 169                  |

#### 6. Financial assets

#### 6.1. Cash and cash equivalents

|  | 2021   | 2020   |
|--|--------|--------|
|  | \$'000 | \$'000 |
| Deposits with the Treasurer (Special deposit accounts) | 20 320 | 20 050 |
| Cash at bank - Groups/Brigades                         | 5 377  | 5 411  |
| Short-term deposits - Groups/Brigades                  | 1 223  | 607    |
| Cash at bank   | 8      | 7      |
| Cash on hand   | 4      | 5      |
| Total cash and cash equivalents                        | 26 932 | 26 080 |
|  |        |        |

Cash is measured at nominal amounts.

#### Deposits with the Treasurer

Special deposit accounts are established under section 8 of the *Public Finance and Audit Act 1987*. Special deposit accounts must be used in accordance with their approved purpose. One operating account is held with the Treasurer. This account is interest bearing.

#### Cash at bank - Groups/Brigades

Accounts held at Brigade and Group level comprising of proceeds from fundraising, donations and other local activities.

#### Short term deposits

Short-term deposits are made for varying periods of between one day and three months. The deposits are lodged with various financial institutions at their respective short-term deposit rates.

#### Interest rate risk

Cash on hand is non-interest bearing. CFS does not earn interest on its deposits with the Treasurer. The carrying amount of cash and cash equivalents represent fair value.

#### 6.2. Receivables

|                                     | 2021   | 2020    |
|-------------------------------------|--------|---------|
| Current                             | \$'000 | \$'000  |
| Receivables                         | 2 452  | 5 4 4 6 |
| Less impairment loss on receivables | (4)    | (1)     |
| GST input tax recoverable           | 1 469  | 682     |
| Accrued Revenue                     | 12     | 1 853   |
| Prepayments                         | 303    | 157     |
| Total current receivables           | 4 232  | 8 137   |
| Total receivables                   | 4 232  | 8 137   |

Receivables arise in the normal course of selling goods and services to other government agencies and to the public. Receivables are normally settled within 30 days after the issue of an invoice or the goods/services have been provided under a contractual arrangement. Receivables, prepayments and accrued revenues are non-interest bearing. Receivables are held with the objective of collecting the contractual cash flows and they are measured at amortised cost.

Other than as recognised in the allowance for impairment loss, it is not anticipated that counterparties will fail to discharge their obligations. The carrying amount of receivables approximates net fair value due to being receivable on demand. There is no concentration of credit risk.

The net amount of GST recoverable from the ATO is included as part of receivables.

#### South Australian Country Fire Service Notes to and forming part of the financial statements For the year ended 30 June 2021

Refer to note 10.3 for further information on risk management.

#### 6.2. Receivables (continued)

#### Allowance for impairment loss on receivables

| 2021   | 2020                      |
|--------|---------------------------|
| \$'000 | \$'000                    |
| 1      | 8                         |
| (17)   | (11)                      |
| 20     | 4                         |
| 4      | 11                        |
|        | \$'000<br>1<br>(17)<br>20 |

All of the above impairment losses are from receivables arising from contracts with customers.

Refer to note 10.3 for details regarding credit risk and the methodology for determining impairment.

#### 6.3. Other financial assets

| Total receivables                      | 1 850  | 2 055  |
|--|--------|--------|
| Medium term deposits - Groups/Brigades | 1 850  | 2 055  |
|  | \$'000 | \$'000 |
| Medium term deposits - Groups/Brigades | 2021   | 2020   |

Medium-term deposits are made for varying periods of between three months and twelve months. The deposits are lodged with various financial institutions at their respective medium-term deposit rates.

#### 6.4. Non-current assets classified as held for sale

| 2021<br>\$'000 | 2020<br>\$'000 |
|----------------|----------------|
| 500            | 742            |
| 500            | 742            |
|                | \$' <b>000</b> |

Non-current assets (or disposal groups) are classified as held for sale and stated at the lower of their carrying amount and fair value less costs to sell if their carrying amount will be recovered principally through a sale transaction rather than through continuing use. This condition is regarded as met only when the sale is highly probable, and the asset's sale is expected to be completed one year from the date of classification.

The Sector has measured the land and buildings held for sale at fair value less costs to sell because the assets' fair value less costs to sell is lower than its carrying amount.

CFS has assessed the land and buildings held for sale based on current conditions and the asset has been impaired by \$242 000 (refer to note 4.4).

#### 7. Liabilities

Employee benefits liabilities are disclosed in note 0.

#### 7.1. Payables

|   | 2021   | 2020          |
|---|--------|---------------|
|   | \$'000 | \$'000        |
| Current                                 |        |               |
| Creditors                               | 74     | 342           |
| Accrued expenses                        | 10 414 | 4 558         |
| Paid Parental Leave Scheme payable      | 11     |               |
| Employment on-costs                     | 565    | 508           |
| Total current financial liabilities     | 11 064 | 5 4 <u>08</u> |
| Non-current                             |        |               |
| Creditors                               | 6      | 6             |
| Employment on-costs                     | 375    | 364           |
| Total non-current financial liabilities | 381    | 370           |
| Total payables                          | 11 445 | 5 778         |

Payables are measured at nominal amounts. Payables and accruals are raised for all amounts owing but unpaid. Sundry payables are normally settled within 30 days from the date the invoice is first received. All payables are noninterest bearing. The carrying amount of payables represents fair value due to their short-term nature.

#### **Employment on-costs**

Employment on-costs include payroll tax, WorkCover levies and superannuation contributions and are settled when the respective employee benefits that they relate to is discharged.

CFS contributes to several State Government and externally managed superannuation schemes. These contributions are treated as an expense when they occur. There is no liability for payments to beneficiaries as they have been assumed by the respective superannuation schemes. The only liability outstanding at reporting date relates to any contributions due but not yet paid to the South Australian Superannuation Board.

As a result of an actuarial assessment performed by the Department of Treasury and Finance (DTF), the proportion of long service leave taken has remained at 42%. The average factor for the calculation of employer superannuation oncosts has changed to 10.1% from the 2020 rate (9.8%). These rates are used in the employment on-cost calculation. The net financial effect of the changes in the current financial year is not material. The estimated impact on future periods is not expected to be materially different to the effect on the current period as shown above.

#### South Australian Country Fire Service Notes to and forming part of the financial statements For the year ended 30 June 2021

#### 7.2. Financial liabilities

|   | 2021   | 2020   |
|---|--------|--------|
|   | \$'000 | \$'000 |
| Current                                 |        |        |
| Lease liabilities                       | 1 597  | 1 199  |
| Total current financial liabilities     | 1 597  | 1 199  |
| Non-current                             |        |        |
| Lease liabilities                       | 9 511  | 2 118  |
| Total non-current financial liabilities | 9 511  | 2 118  |
| Total financial liabilities             | 11 108 | 3 317  |
|   |        |        |

All material cash outflows are reflected in the lease liabilities disclosed above.

CFS measures lease liabilities at discounted future lease payments using either the interest rate implicit in the lease or the Department of Treasury and Finance's incremental borrowing rate. There were no defaults or breaches throughout the year.

Interest expense paid on lease liabilities during 2020-21 was \$154 000 (2019-20 \$62 000). CFS does not capitalise borrowing costs.

#### 7.3. Provisions

|  | 2021    | 2020    |
|--|---------|---------|
|  | \$'000  | \$'000  |
| Current  |         |         |
| Provision for workers compensation             | 1 272   | 1 944   |
| Additional compensation                        | 37      | 40      |
| Total current provisions                       | 1 309   | 1 984   |
| Non-current                                    |         |         |
| Provision for workers compensation             | 7 799   | 10 474  |
| Additional compensation                        | 2 543   | 2 933   |
| Total non-current provisions                   | 10 342  | 13 407  |
| Total provisions                               | 11 651  | 15 391  |
| Movement in provisions                         | 2021    | 2020    |
|  | \$'000  | \$'000  |
| Workers compensation:                          |         |         |
| Carrying amount at the beginning of the period | 12 418  | 18 295  |
| Reduction arising from payments                | (1 359) | (975)   |
| Reduction resulting from re-measurement        | (1 988) | (4 902) |
| Carrying amount at the end of the period       | 9 071   | 12 418  |
| Additional compensation:                       |         |         |
| Carrying amount at the beginning of the period | 2 973   | 2 645   |
| Reductions resulting from re-measurement       | (382)   | 348     |
| Reduction resulting from payments              | (11)    | (20)    |
| Carrying amount at the end of the period       | 2 580   | 2 973   |

#### 7.3. Provisions (continued)

#### Workers Compensation

A provision has been reported to reflect unsettled workers compensation claims. The workers compensation provision is based on an actuarial assessment of the outstanding liability as at 30 June 2021 provided by a consulting actuary engaged through the Office of the Commissioner for the Public Sector. The provision is for the estimated cost of ongoing payments to workers as required under current legislation.

CFS is responsible for the payment of workers compensation claims.

Presumptive workers compensation coverage for firefighters for a range of cancers came into effect in 2013. The workers compensation provision includes an actuarial assessment of firefighter cancer claims. However, the actuarial assessment is sensitive to changes in assumptions and there is a significant degree of uncertainty associated with estimating future claim and expense payments.

The provision has decreased in 2021 based on observed reduction in the number of known and incurred but not reported cancer claims and a reduction in the average claim size for non-seriously injured workers cancer claims.

#### Additional Compensation for Certain Work-Related Injuries or Illnesses (Additional Compensation provision)

Additional compensation was introduced in 2018 and provides continuing benefits to workers who have suffered eligible work-related injuries and whose entitlements have ceased under the statutory workers compensation scheme.

The additional compensation provision is based on an actuarial assessment of the outstanding liability as at 30 June 2021 provided by a consulting actuary engaged through the Office of the Commissioner for Public Sector Employment. The provision is for the estimated cost of ongoing payments to workers as required under current arrangements.

CFS is responsible for the payment of additional compensation claims.

There is a degree of uncertainty associated with this estimate. In addition to the general uncertainties associated with estimating future claim and expense payments, the additional compensation provision is impacted by a short claim's history and the evolving nature of the interpretation of, and evidence required to meet, eligibility criteria.

#### 8. Other disclosures

#### 8.1. Equity

The asset revaluation surplus is used to record increments and decrements in the fair value of property and plant and equipment to the extent that they offset one another. Relevant amounts are transferred to retained earnings when an asset is derecognised.

#### 8.2. Cash flow reconciliation

Cash flows are included in the Statement of Cash Flows on a gross basis and the GST component of cash flows arising from investing and financing activities, which is recoverable from, or payable to, the ATO is classified as part of operating cash flows.

Total cash outflows for leases for CFS was \$1.92 million (2019-20: \$1.23 million).

| Cash Flow Reconciliation  | 2021<br>\$'000 | 2020<br>\$'000 |
|---|----------------|----------------|
| Reconciliation of cash and cash equivalents at the end of the reporting period                |                |                |
| Cash and cash equivalents disclosed in the Statement of Financial Position                    | 26 932         | 26 080         |
| Balance as per the Statement of Cash Flows  | 26 932         | 26 080         |
| Reconciliation of net cash provided by operating activities to net cost of providing services |                |                |
| Net cash provided by operating activities   | 15 816         | 23 410         |
| Add / (less) non-cash items   |                |                |
| Depreciation and amortisation   | (14 697)       | (13 602)       |
| Donated assets  | -              | 34             |
| Impairment loss   | (242)          | -              |
| Net gain/(loss) from disposal of non-current assets   | (325)          | (4)            |
| Movement in assets and liabilities  |                |                |
| Increase/(decrease) in receivables  | (3 905)        | 2 552          |
| (Increase)/decrease in payables   | 446            | 5 069          |
| (Increase)/decrease in employee benefits  | (291)          | 63             |
| (Increase)/decrease in provisions   | 3 740          | 5 549          |
| Net result  | 542            | 23 071         |

#### 9. Outlook

#### 9.1. Unrecognised contractual commitments

Commitments include operating, capital and outsourcing arrangements arising from contractual or statutory sources and are disclosed at their nominal value.

#### **Capital commitments**

Capital expenditure contracted for at the reporting date but not recognised as liabilities in the financial report, are payable as follows:

|   | 2021   | 2020   |
|---|--------|--------|
|   | \$'000 | \$'000 |
| Within one year                                   | 8 521  | 6 398  |
| Later than one year but not later than five years | 3 507  | -      |
| Total capital commitments                         | 12 028 | 6 398  |

These capital commitments are for building, vehicle and equipment projects.

#### **Expenditure commitments**

Expenditure contracted for at the reporting date but not recognised as liabilities in the financial report, are payable as follows:

|   | 2021   | 2020   |
|---|--------|--------|
|   | \$'000 | \$'000 |
| No later than one year                            | 8 121  | 7 561  |
| Later than one year but not later than five years | 1 857  | 389    |
| Later than five years                             | 1 057  | -      |
| Total expenditure commitments                     | 11 035 | 7 950  |

Contractual commitments relate to accommodation, information technology, aerial firefighting, equipment supply and maintenance contracts, and supply of personal protective clothing.

The above commitments figures do not include the cost of the new Emergency Services Headquarters that parts of the sector will be relocating to in late 2021 as the agreement is not yet finalised.

#### 9.2. Contingent assets and liabilities

Contingent assets and contingent liabilities are not recognised in the Statement of Financial Position, but are disclosed by way of a note and, if quantifiable, are measured at nominal value.

The CFS is not aware of any contingent assets or liabilities at the reporting date.

At 30 June 2020 CFS was aware of a contingent liability of \$0.117 million in relation to two transactions that were possible obligations but the obligation to pay was uncertain. In 2020-21 these transactions were settled.

#### 9.3. Impact of standards and statements not yet effective

The CFS has assessed the impact of the new and amended Australian Accounting Standards and Interpretations not yet implemented and changes to the Accounting Policy Statements issued by the Treasurer. There are no Accounting Policy Statements that are not yet in effect.

Amending Standard AASB 2020-3 Amendments to Australian Accounting Standards – Annual Improvements 2018-2020 and Other Amendments will apply from 1 July 2022 and Amending Standard AASB 2021-2 Amendments to Australian Accounting Standards - Disclosure of Accounting Policies and Definition of Accounting Estimates will apply from 1 July 2023. Although applicable to CFS, this amending standard is not expected to have an impact on the CFS's general purpose financial statements. SES will update its policies, procedures and work instructions, where required, to reflect the additional clarification requirements.

Amending Standard AASB 2020-1 Amendments to Australian Accounting Standards – Classification of Liabilities as Current or Non-current will apply from 1 July 2023. The CFS continues to assess liabilities eg LSL and whether or not the CFS has a substantive right to defer settlement. Where applicable these liabilities will be classified as current.

#### 9.4. COVID-19 pandemic outlook for CFS

The COVID-19 pandemic will continue to impact the operations of the agency in 2021-22. The key expected impacts are:

- Further significant outbreaks of the COVID-19 pandemic in South Australia would see greater response measures with associated additional expenses
- Additional assistance to SA Health and other SA Government departments in response to the COVID-19 pandemic
- Additional expenditure to keep CFS personnel and volunteers safe while maintaining service delivery to the community
- Additional expenditure may be incurred in response to the COVID-19 pandemic due to supplier business restrictions
- Delays in the delivery of capital and ICT programs and increased capital expenditure due to supplier business
  restrictions and demand.

#### 9.5. Events after the reporting period

There were no events after the reporting period affecting the financial statements.

#### 10. Measurement and risk

#### 10.1. Long service leave

AASB 119 Employee Benefits contains the calculation methodology for long service leave liability.

The actuarial assessment performed by DTF has provided a basis for the measurement of long service leave and is based on actuarial assumptions on expected future salary and wage levels, experience of employee departures and periods of service. These assumptions are based on employee data over the police and emergency services sector.

AASB 119 requires the use of the yield on long-term Commonwealth Government bonds as the discount rate in the measurement of the long service leave liability. The yield on long-term Commonwealth Government bonds has increased from 2020 (1.00%) to 1.50% in 2021.

This change in the bond yield, which is used as the rate to discount future long service leave cash flows, results in a decrease in the reported long service leave liability.

The net financial effect of the changes to actuarial assumptions in the current financial year is a decrease in both the long service leave liability and employee benefite expense of \$207 386. The impact on future periods is impracticable to estimate as the long service leave liability is calculated using a number of demographical and financial assumptions – including the long-term discount rate.

The actuarial assessment performed by DTF left the salary inflation rate at 2.50% for long service leave liability. As a result, there is no net financial effect resulting from changes in the salary inflation rate.

Current long service leave reflects the portion of leave expected to be settled within the next 12 months, based on the average proportion of long service leave taken or paid over the last 3 years.

#### 10.2. Fair value

AASB 13 Fair Value Measurement defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants, in the principal or most advantageous market, at the measurement date.

The revaluation process is reviewed by CFS each year.

Non-current tangible assets are valued at fair value and revaluation of non-current assets or a group of assets is only performed when the fair value at the time of acquisition is greater than \$1.5 million and estimated useful life is greater than three years.

Revaluation is undertaken on a regular cycle as detailed below. If at any time management considers that the carrying amount of an asset materially differs from its fair value, then the asset will be revalued regardless of when the last valuation took place.

Any accumulated depreciation as at the revaluation date is eliminated against the gross carrying amounts of the assets and the net amounts are restated to the revalued amounts of the asset.

The valuation highlighted a possibility of the COVID-19 pandemic impacting the determined fair values. However there is no observable evidence that can reliably quantify the impact at the reporting date.

#### Fair value hierarchy

CFS classifies the value measurement using the following fair value hierarchy that reflects the significance of the inputs used in making the measurements, based on the data and assumptions used in the most recent revaluation:

Level 1: traded in active markets and is based on unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at measurement date.

Level 2: not traded in active market and are derived from inputs (inputs other than quoted prices included within level 1) that are observable for the asset, either directly or indirectly.

Level 3: not traded in active market and are derived from unobservable inputs.

#### 10.2. Fair value (continued)

CFS's policy is to recognise transfers into and out of fair value hierarchy levels as at the end of the reporting period.

During 2020 and 2021, the agency had no valuations categorised into level 1; there were no transfers of assets between level 1 and 2 fair value hierarchy levels and there were no changes in valuation technique.

# Fair value classification - non-financial assets at 30 June 2021

|   | Note | Level 2 | Level 3 | Total   |
|---|------|---------|---------|---------|
| Recurring fair value measurements           |      | \$'000  | \$'000  | \$'000  |
| Land  | 5    | 882     | 14 758  | 15 640  |
| Buildings                                   | 5    | -       | 42 868  | 42 868  |
| Vehicles                                    | 5    | -       | 111 441 | 111 441 |
| Communication equipment                     | 5    | -       | 8 073   | 8 073   |
| Computer equipment                          | 5    | -       | 65      | 65      |
| Plant and equipment                         | 5    | -       | 4 667   | 4 667   |
| Total recurring fair value measurements     |      | 882     | 181 872 | 182 754 |
| Non- recurring fair value measurements      |      |         |         |         |
| Land held for sale                          |      | 500     | -       | 500     |
| Total non-recurring fair value measurements |      | 500     |         | 500     |
| Total fair value measurements               |      | 1 382   | 181 872 | 183 254 |

# Fair value classification - non-financial assets at 30 June 2020

|   | Not |         |         |         |
|---|-----|---------|---------|---------|
|   | е   | Level 2 | Level 3 | Total   |
| Recurring fair value measurements           |     | \$'000  | \$'000  | \$'000  |
| Land  | 5   | 882     | 14 758  | 15 640  |
| Buildings                                   | 5   | -       | 43 818  | 43 818  |
| Vehicles                                    | 5   | -       | 102 527 | 102 527 |
| Communication equipment                     | 5   | -       | 9 410   | 9 410   |
| Computer equipment                          | 5   | 2       | 30      | 30      |
| Plant and equipment                         | 5   | -       | 4 412   | 4 412   |
| Total recurring fair value measurements     | -   | 882     | 174 955 | 175 837 |
| Non- recurring fair value measurements      |     |         |         |         |
| Land held for sale                          | _   | 742     | -       | 742     |
| Total non-recurring fair value measurements | _   | 742     | -       | 742     |
| Total fair value measurements               | _   | 1 624   | 174 955 | 176 579 |

#### 10.2. Fair value (continued)

#### Land and buildings

An independent valuation of land and buildings was performed by a Certified Practising Valuer from Liquid Pty Ltd as at 1 November 2019. The CFS did not revalue land and buildings related to peppercorn leased sites. These have been recognised at their carrying amounts from 30 June 2019. The land and buildings values at revaluation were considered relevant for 30 June 2020.

Fair value of land has been determined using the market approach. The valuation was based on recent market transactions for similar land in the area and includes adjustment for factors specific to the land such as size and location. For land classified as restricted in use, fair value was determined by applying an adjustment to reflect the restriction.

The fair value of buildings was determined using current replacement cost, due to there not being an active market. The current replacement cost considered the need for ongoing provision of government services, specialised nature and restricted use of the assets, their size, condition and location.

#### Plant and equipment

All items of plant and equipment that had a fair value at the time of acquisition less than \$1.5 million and had an estimated useful life that less than three years have not been revalued. The carrying value of these items is deemed to approximate fair value.

#### 10.2. Fair value (continued)

#### Reconciliation of level 3 recurring fair value measurement at 30 June 2021

The following table is a reconciliation of fair value measurements using significant unobservable inputs (Level 3):

#### Reconciliation of level 3 recurring fair value measurements at 30 June 2021

|  |        |           |            | Comms.    | Computer  | Plant &   |          |
|--|--------|-----------|------------|-----------|-----------|-----------|----------|
|  | Land   | Buildings | Vehicles e | equipment | equipment | equipment | Total    |
|  | \$'000 | \$'000    | \$'000     | \$'000    | \$'000    | \$'000    | \$'000   |
| Carrying amount at the beginning of    |        |           |            |           |           |           |          |
| the period                             | 14 758 | 43 818    | 102 527    | 9 410     | 30        | 4 412     | 174 955  |
| Additions                              | -      | =         | -          | -         |           | 41        | 41       |
| Capitalised asset transfers            | -      | 1 732     | 18 144     | 340       | 50        | 734       | 21 000   |
| Disposals                              | -      | -         | (1 017)    | -         | -         | -         | (1 017)  |
| Gains/(losses) for the period          |        |           |            |           |           |           |          |
| recognised in net result:              |        |           |            |           |           |           |          |
| Depreciation                           |        | (2 682)   | (8 213)    | (1 677)   | (15)      | (520)     | (13 107) |
| Total gains/(losses) recognised in net |        |           |            |           |           |           |          |
| result                                 | -      | (2 682)   | (8 213)    | (1 677)   | (15)      | (520)     | (13 107) |
| Carrying amount at the end of the      |        |           |            |           |           |           |          |
| period                                 | 14 758 | 42 868    | 111 441    | 8 073     | 65        | 4 667     | 181 872  |

Reconciliation of level 3 recurring fair value measurements at 30 June 2020

|  |        |           |          | Comms.    | Computer  | Plant &   |          |
|--|--------|-----------|----------|-----------|-----------|-----------|----------|
|  | Land   | Buildings | Vehicles | equipment | equipment | equipment | Total    |
|  | \$'000 | \$'000    | \$'000   | \$'000    |           |           | \$'000   |
| Carrying amount at the beginning of    |        |           |          |           |           |           |          |
| the period                             | 6 470  | 27 218    | 89 586   | 9 571     | 10        | 3 716     | 136 571  |
| Capitalised asset transfers            | -      | 4 706     | 11 718   | 261       | -         | 451       | 17 136   |
| Donated Asset                          | -      | -         | 34       | -         |           | -         | 34       |
| Transfer into level 3                  | 5 991  | 9 945     | -        | -         | -         | -         | 15 936   |
| Transfers between asset classes        | -      | (267)     |          | -         | -         | -         | (267)    |
| Disposals                              | -      | -         | (501)    | -         | -         | -         | (501)    |
| Gains/(losses) for the period          |        |           |          |           |           |           |          |
| recognised in net result:              |        |           |          |           |           |           |          |
| Depreciation                           | -      | (2 412)   | (7 537)  | (1 736)   | (8)       | (502)     | (12 195) |
| Revaluation increments                 | 2 297  | 4 628     | 9 227    | 1 314     | 28        | 747       | 18 241   |
| Total gains/(losses) recognised in net |        |           |          |           |           |           |          |
| result                                 | 2 297  | 2 216     | 1 690    | (422)     | 20        | 245       | 6 046    |
| Carrying amount at the end of the      |        |           |          |           |           |           |          |
| period                                 | 14 758 | 43 818    | 102 527  | 9 410     | 30        | 4 412     | 174 955  |

#### 10.3. Financial instruments

#### Financial risk management

Risk management is managed by CFS corporate services section. Risk management policies are in accordance with the SA Government Risk Management Guide and the principles established in the Australian Standard Risk Management Principles and Guidelines.

The exposure of the agencies financial risk (liquidity risk, credit risk and market risk) is low due to the nature of the financial instruments held. There have been no changes in risk exposure since the last reporting period.

#### Liquidity risk

CFS is funded principally from the Fund. The agency works with the Fund to determine the cash flows associated with its Government approved program of work and to ensure funding meets the expected cash flows.

Refer to notes 1.2 and 2.1 for further information.

#### **Credit risk**

CFS has policies and procedures in place to ensure that transactions occur with customers with appropriate credit history.

No collateral is held as security and no credit enhancements relate to financial assets held by CFS.

#### Cash

CFS considers that its cash and cash equivalents have low credit risk based on the external credit ratings of the counterparties and therefore the expected credit loss is nil.

#### 10.3. Financial instruments (continued)

#### Impairment of financial assets

Loss allowances for receivables are measured at an amount equal to lifetime expected credit loss using the simplified approach in AASB 9. CFS uses an allowance matrix to measure the expected credit loss of receivables from non-government debtors which comprise a large number of small balances.

To measure the expected credit losses, receivables are grouped based on shared risks characteristics and the days past due. When estimating expected credit loss, CFS considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on CFS's historical experience and informed credit assessment, including forward-looking information.

The maximum period considered when estimating expected credit losses is the maximum contractual period over which CFS is exposed to credit risk.

The expected credit loss of government debtors is considered to be nil based on the external credit ratings and nature of the counterparties.

Loss rates are calculated based on the probability of a receivable progressing through stages to write off based on the common risk characteristics of the transaction and debtor.

|                            | Debtor gross<br>carrying amount<br>\$'000 | Loss % | Lifetime<br>expected<br>losses<br>\$'000 |
|----------------------------|---|--------|--|
| 2021                       |   |        |  |
| Current (not past due)     | 2 513                                     | 0.1%   | 1  |
| 1 - 30 days past due       | 60  | 0.2%   | -  |
| 31 - 60 days past due      | 6   | 0.5%   | -  |
| 61 - 90 days past due      | 9   | 4.4%   | 1  |
| More than 90 days past due | 33  | 6.5%   | 2  |

Loss rates are based on actual history of credit loss, these rates have been adjusted to reflect differences between previous economic conditions, current conditions and the CFS's view of the forecast economic conditions over the expected life of the receivables.

Impairment losses are presented as net impairment losses within net result, subsequent recoveries of amounts previously written off are credited against the same line item.

Receivables are written off when there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery include the failure of a debtor to enter into a payment plan with the agency and a failure to make contractual payments for a period of greater than 180 days past due.

Receivables with a contractual amount of \$10 000 written off during the year are still subject to enforcement activity.

The allowance was recognised when there was objective evidence that a receivable was impaired. The allowance for impairment was recognised in other expenses for specific debtors and debtors assessed on a collective basis for which such evidence existed.

Impairment losses on CFS's receivables were \$4 000 (2020: \$1 000). No impairment losses were recognised in relation to contract assets and accrued revenue during the year.

#### Cash and debt instruments

The agency considers that its cash and cash equivalents have low credit risk based on the external credit ratings of the counterparties and therefore the expected credit loss is nil.

CFS's debt investments at amortised cost are considered to have low credit risk and the consideration of expected credit loss was limited to 12 months expected losses. The expected credit loss is nil.

#### 10.3. Financial instruments (continued)

#### Market risk

CFS does not trade in foreign currency, nor enter into transactions for speculative purposes, nor for hedging. The agency does not undertake any hedging in relation to interest or foreign currency risk and manages its risk as per the government's risk management strategy articulated in *TI 23 Management of Foreign Currency Exposures*.

Exposure to interest rate risk may arise through its interest-bearing liabilities, including borrowings. CFS's interest bearing liabilities are managed through the South Australian Government Financing Authority (SAFA) and any movement in interest rates are monitored on a daily basis. There is no exposure to foreign currency or other price risks.

There have been no changes in risk exposure since the last reporting period.

#### **Categorisation of financial instruments**

Details of the significant accounting policies and methods adopted including the criteria for recognition, the basis of measurement, and the basis on which income and expenses are recognised with respect to each class of financial asset, financial liability and equity instrument are disclosed in the respective financial asset/financial liability note.

#### **Classification of financial instruments**

CFS measures all financial instruments at amortised cost excluding lease liabilities which are measured at the present value of expected future cash payments..

#### Maturity analysis of financial instruments

CFS financial assets and liabilities carrying amount represents their fair value and are expected to be settled within one year excluding lease liabilities for which undiscounted cash flows maturity analysis is disclosed in the below table.

|  | 2021<br>\$'000 | 2020<br>\$'000 |
|--|----------------|----------------|
| Lease Liabilities                      | +              |                |
| within 1 year                          | 1 575          | 1 199          |
| 1 to 5 years                           | 3 674          | 2 118          |
| More than 5 years                      | 7 291          | -              |
| Total lease liabilities (undiscounted) | 12 540         | 3 317          |